

NASB BOARD NOTES

A monthly publication from the Nebraska Association of School Boards



LEADERSHIP INNOVATION VISION

LIC: MIGHTY BUT MIGHTY

If last year's Legislative Issues Conference was deemed "Small But Mighty" as a snowstorm kept the majority of the attendees away, this year's version could definitely be deemed "Mighty But Mighty".

With one of the largest crowds in recent memory, as well as one of the highest turnouts of Senators, this year's Conference was filled with engagement, education, networking, and preparing our members for what is to come as the remainder of this Legislative Session plays itself out.

Speakers included a Sunday evening presentation from former Gering school board member, Senator John Stinner, who stressed how important local decisions are by telling the audience, "You make a difference in your schools. You make a difference in this state."

Monday kicked off with an explanation of bills NASB will be focused on this Session from Director of Government Relations, Colby Coash. Following Colby was Senator Matt Williams of Gothenburg who stated that he believes the most important thing Nebraska grows, is our kids brains.

Senator Brett Lindstrom of Omaha was up next to break down the various tax bills the Revenue Committee will see this Session, and which concepts from each have a chance to advance.

Senator Mike Groene of North Platte spoke next, mentioning the task ahead for this Education Committee with a limited number of days for committee hearings, and a large number of bills.

Following Senator Groene, was another former school board member, Speaker Jim Scheer from Norfolk, who presented a special resolution, signed by all 10 of the current Senators who once served on their local school boards, honoring School Board Member Week in Nebraska, and the work that our 1,700 locally elected school board and ESU members do daily for their districts, communities

CONTINUED ON PAGE 2

ENGAGEMENT

JANUARY 2019

UPCOMING EVENTS

SCHOOL BOARD MEMBER WEEK
January 27 to February 2

BUDGET & FINANCE WORKSHOP

February 13 | La Vista February 20 | North Platte

PRESIDENT'S RETREAT

February 17-18 | Kearney February 24-25 | Lincoln

NAEP STATE CONVENTION

March 26-27 | Grand Island

NSBA ANNUAL CONFERENCE

March 30 - April 1 | Philadelphia

SPRING LEGAL WORKSHOPS

April 16 | Gering April 17 | North Platte April 24 | La Vista





LIC: MIGHTY BUT MIGHTY

INNOVATION LEADERSHIP VISION ENGAGEMENT

CONTINUED FROM PAGE 1

and all of Nebraska. (To view or download the proclamation, visit the School Board Member Week page on NASB's Government Relations section of www.NASBonline.org)

Next up, Vice Chair of the Education Committee, Senator Lynne Walz, opened stating "You have a job that is thankless at times, but know that your work is very important." She then went on to discuss the importance of the amount of pro-education legislation that has been introduced by NASB and all of the other education partners this session that invest in education.

Senators Anna Wishart and Adam Morfeld wrapped up the morning expanding upon the bills introduced that invest in education, and took questions from the audience.

As always, the Legislative Issues Conference concluded with the Lunch with Senators, with nearly all 49 Senators in attendance.

We thank everyone, from School Board Members, to Administrators, to the Senators and their staff for helping making this event such a success.

If the engagement at the Conference was any indication, this will be an active session, where school board members will not be shy in sharing their story, and having their voice heard throughout the Capitol.























SCHOOL BOARD MEMBER WEEK IN NEBRASKA

LEADERSHIP INNOVATION VISION ENGAGEMENT

ONE HUNDRED SIXTH LEGISLATURE FIRST SESSION

LEGISLATIVE RESOLUTION 10

Introduced by Scheer, 19; Briese, 41; Erdman, 47; Gragert, 40; Hughes, 44; Kolterman, 24; Murman, 38; Stinner, 48; Vargas, 7; Wayne, 13.

(All former school board members)

WHEREAS, seventeen hundred locally elected Nebraska citizens currently volunteer their time to serve on local public school boards throughout the state, representing two hundred and forty-four school districts, seventeen educational service units, and three hundred and twenty-three thousand students; and

WHEREAS, members of various ages, races, and backgrounds represent one Nebraska, which encourages and strengthens school districts, communities, and the state by supporting great teaching and student achievement; and

WHEREAS, through leadership, innovation, and engagement, school board members are challenged to bring their communities to consensus on a vision for schools and use that vision to meet the current and future needs of our children; and

WHEREAS, the local public school board is a uniquely American institution that has made public schools flexible, responsible, and accountable to the needs of our communities, our state, and our nation while furthering the American ideal of representative government; and

WHEREAS, school board members serve first and foremost as trustees for our children; and

WHEREAS, all Nebraskans should recognize and acknowledge the significant contributions made by our locally elected school board members, who work to ensure the delivery of quality education for our children.

NOW, THEREFORE, BE IT RESOLVED BY THE MEMBERS OF THE ONE HUNDRED SIXTH LEGISLATURE OF NEBRASKA, FIRST SESSION:

That the Legislature appreciates the hard work of school board members across the state.

That the Legislature encourages Nebraskans to acknowledge and thank school board members for their work and dedication.





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NASB IN D. C. - ADVOCACY, EQUITY & THE HILL NASB ASSOCIATION OF SECHOLOGICAL PROPERTY AND ASSOCIATION OF SECHOLOGICAL PROPERTY ASSOCIATION OF SECHOLOGICA PROPERTY ASSOCIATION OF SECHOLOGICAL PROPERTY A

LEADERSHIP INNOVATION VISION ENGAGEMENT

While the majority of us were in Lincoln for the Legislative Issues Conference, several Nebraska school board members, Commissioner Matt Blomstedt and members of the NASB staff were in Washington, D.C. at the NSBA Advocacy Institute for a few days of advocacy, equity and a day on The Hill speaking to our federal representatives.













NASNASB'S ANNUAL MEMBERSHIP DRIVE COMING SOON

LEADERSHIP INNOVATION VISION ENGAGEMENT

NASB Welcomes New Members to the Board of Directors



REGIONS 3, 6 & 7 Kimara Snipe Omaha Public Schools Served local board since 2019



REGION 12 Lisa Wagner Central City Public Schools Served local board since 2009



REGION 15
Barb Svoboda
Mullen Public Schools
Served local board since 2009

To see the full
Board of Directors, and
the regions they represent,
visit the
'Board of Directors'
section of
www.NASBonline.org

As NASB moves into its second century serving school boards and ESUs across Nebraska, we continue to come back to the word invest.

There is no greater legacy we can give our children than a quality education. An education that challenges our kids and prepares them to be productive adults.

An education we are proud to invest in.

School boards have a vital role in supporting those efforts, and NASB is here, committed to supporting the 1,700 locally elected school board and ESU members serving our state, in whatever they may need.

We are working daily to provide you the money-saving programs and information-sharing services you need to thrive. We are shaping a strategic vision to develop a long-term sustainable system of funding public education. We are creating the tools and building the partnerships for local school boards to be the educational leaders in their community.

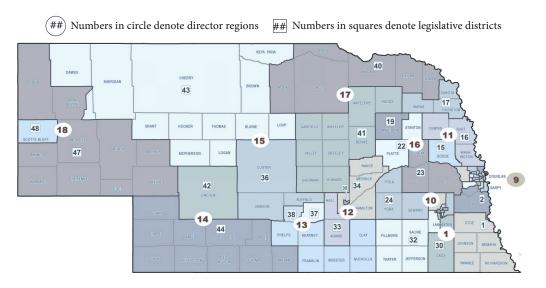
For the past few years, you've seen the data on school spending (or is it the dollars we invest into our schools), and the over-reliance on our property taxes to fund education. You've seen the focus NASB has put on the property tax issue engaging leaders inside and outside of education circles to bring property tax relief and to protect our schools.

Over the next few weeks, you will be receiving more information and ideas so you and your Board can continue to utilize all of the resources, programs, services, and networking opportunities your NASB membership provides.

Your membership grants you access to all of the resources NASB provides and allows your collaborative thinking and partnerships to continually enhance and build upon where we currently are, and have the power to go. We appreciate the opportunity to work with you every day, as we all aim to keep public education strong across Nebraska.

School boards across Nebraska are leaders. Leaders with a strong voice. What better way to continue to use that voice than by investing in our children's future. It is time to be proactive, and have fun doing it.

WATCH YOUR MAILBOX FOR MEMBERSHIP DRIVE INFO SOON!



A PRODUCTIVE LEADERSHIP TEAM



ENGAGEMENT

LEADERSHIP INNOVATION VISION

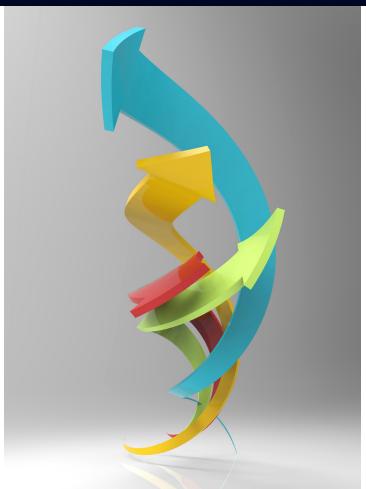
Effective communication between the board and superintendent/ ESU Administrator is an important component in the success of the leadership team. Creating and sustaining a working partnership built upon honesty, transparency, and trust can only be developed when there is a clear understanding of the roles and expectations of the superintendent/ESU Administrator and board members.

To ensure the development of an effective working relationship between the Superintendent/ESU Administrator and sitting board members, NASB advocates for an organized orientation of newly elected or appointed board members. When a new member joins the governance team, it is important to engage the individual in the discussion of the roles and responsibilities of the board as well as the review of district/ESU protocol, procedures, and relative information. Studies confirm that establishing a positive working relationship is key to the effectiveness of administrative-board relations and may accelerate the growth and quality of the working relationship. The investment of time in the orientation aids in the framework of a productive leadership team.

NEW BOARD MEMBER ORIENTATION

The District/ESU Orientation may include, but should not be limited to the review of:

- board/district/ESU mission/vision/belief statements
- district/ESU short and long-range goals
- Code of Conduct for board members and conflict of interest criteria
- board policy manual or access to online policies, administrative guidelines, and all handbooks (e.g., student, staff, activities, etc.)
- board committee structure and appointments
- authority and responsibilities of the board, superintendent, administrators, and individual board members
- district/ESU grievance process and procedures (i.e., public, staff, student, etc.)
- Annual Board Calendar and district/ESU calendar of events
- board processes, including board meeting procedures, agenda preparation, and policy development and review
- communications, including use of email and communicating with the media
- superintendent/ESU Administrator contract including: evaluation tool, job description, salary and benefit package details
- minutes from the past year board meetings and workshops
- geographic boundaries of the district/educational service unit as well as ward boundaries if applicable
- NASB board development opportunities (event calendar provided on the Association website) and the individual's login information for access to the components of the website
- board member, superintendent/ESU administrator, and administrative assistant contact information



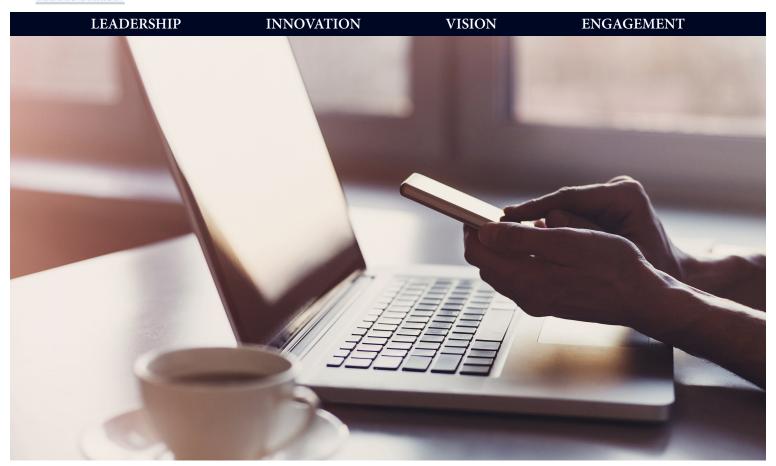
Establish dates and times for the orientation meetings to apportion the appropriate time for reviewing board protocol and procedures, board and superintendent/ESU administrator processes, and the district/ESU information. For a complete orientation plan, visit www.NASBonline.org to download NASB's Orientation for New Board Members.

APPOINT A BOARD MENTOR

The board may wish to consider providing the newly elected board member with a mentor. New board members will appreciate the guidance of the mentor and benefit from the working knowledge the mentor can share regarding the board, district/ESU, and climate of the working relationship between the board and administrative leadership team. Sharing this working knowledge is information the new board member would not otherwise find in an orientation document, policy or a board workshop.

For more information on a Board Mentor Program contact Marcia Herring at mherring@NASBonline.org or you may obtain a copy of Mentoring New Board Members, under the 'News & Resources' tab of the NASB website, which provides a defined process and criteria for developing an effective mentor program.

NASCREATE A COMPLETE, CUSTOMIZED POLICY MANUAL



This is a great time to begin a Board Policy Manual Customization to give your board and administrators a much more accurate, complete and user-friendly Policy Manual for the start of the next school year. The goal of the NASB Policy Customization Service is to create a completed, customized policy manual (in hard copies and electronic format) with legal referencing and indexing that reflects in writing how your individual district actually operates.

We will evaluate a district's existing board policy manual, check for consistency and provide your board with a "road map" of expectations for the governance of your district. Your district has its own unique history and, over the years, has chosen to make different operating decisions than your neighboring districts. We will rewrite your existing board policy manual, keeping the decisions of your board in place, not throwing them out to be replaced by a generic set of policies.

Through this process we will be able to highlight the areas that are presently omitted and add the policies that most experienced boards and administrators believe are necessary for setting out the basic expectations for the operation and governance of your district. When these new policies are brought into your reorganized and updated manual, they are reviewed with your administrators and board policy committee to ensure the language and intent is appropriate to your local needs.

NASB wants your policies to be clearly written and easily understood by the people using them. Many Board Policy Manuals contain policies that are overly detailed, redundant, and confusing. If your School Board is using a Policy Manual that is disorganized, poorly written and difficult to understand, our manual customization process can correct that for you. This is a time intensive process on our part, but the result is to make your manual easier to use, clearer to follow, and simpler to update in future years.

FOR MORE INFORMATION:

Jim Luebbe

Director of Policy Services

800-422-4572

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FEBRUARY EVENTS



LEADERSHIP INNOVATION VISION ENGAGEMENT

BUDGET & FINANCE WORKSHOPS

FEBRUARY 13 | ESU 3 - LA VISTA FEBRUARY 20 | HOLIDAY INN EXPRESS - NORTH PLATTE

"An investment in knowledge pays the best interest." -- Benjamin Franklin

School finance is a complex task. The Leadership Team, comprised of both the board and Superintendent/ESU Administrator is responsible for managing the finances within their district/ESU. This evening workshop will feature superintendents Carl Dietz and Matt Fisher, two school finance experts, who will share their experiences in:

- · Overview of individual school funds and approved uses for those funds
- · Understanding the building of a budget
- How to share budget & finance information with the community
- · Learning how Special Education affects a budget
- TEEOSA Formula 101
- Negotiations what can be negotiated & what to expect
- Cash reserves
- Tax receipts by month
- · Making Sense out of your Annual Financial Report



Board Presidents, and those who aspire to be President are invited to attend the annual NASB President's Retreat

"BOARD PRESIDENT - PURPOSEFUL LEADERSHIP"

February 17-18, 2019 Kearney Holiday Inn Register by February 11

February 24-25, 2019 NASB Offices - Lincoln Register by February 18

Registrations will be limited to the first 24 attendees per location. Register today by visiting www.NASBonline.org and logging in with your email and password.

Sunday | 5:30 PM - Social, Dinner & Training Monday | 7:30 AM to 3:00 PM - President Training

> Cost: \$150 15 Awards of Achievement Points

"Successful leadership is defined by RELATIONSHIPS and RESULTS."
- Stephen Covey



THIS MONTH IN ...

LEADERSHIP **INNOVATION VISION ENGAGEMENT**

... SEARCH & STRENGTHS

NASB has filled the following Superintendent positions. Ainsworth - Gothenburg - Crofton

The application deadline for Freeman has recently passed. Their board will be selecting candidates in the next couple of weeks.

ESU #13, Garden County and Norris superintendent/ESU Administrator application deadlines are coming soon!

New superintendent searches posted include: Auburn - Maxwell - Sandhills - Winside - York

Learn more at www.NASBsuptsearch.org

Contact Shari to schedule a Gallup board session!

-Shari -

... POLICY

One of the most important duties of school board members is to pay close attention to the academic achievement of your students. The Nebraska Department of Education has recently released state test scores for the 2018 school year and all scores are posted on the NDE website. While it may be tough to make sense of the raw test scores since the tests have been changing from year to year, it is worthwhile comparing your district scores with other districts of comparable size taking into consideration such factors as mobility, percentage of free and reduced lunches, and other data also available on the website to better understand your student academic achievement results.

Contact Jim to learn more!

... MEMBER ENGAGEMENT

January visits: Central Valley, Ord, Arcadia & Loup City!

2019 State Conference breakout session proposals will open soon.

- Sharon -



Paul Grieger (800) 528-5145 pgrieger@dadco.com



Cody Wickham (866) 809-5596 cwickham@dadco.com



Andy Forney (866) 809-5443 aforney@dadco.com

Building a better future with Nebraska's Public **Finance Partner**

D.A. Davidson & Co. has long been a leader in innovative debt financing for school districts. What we're most proud of are the relationships we've nourished and the strong community improvements that are made as a result.

Our public finance professionals take a personal interest and a hands-on approach, carrying our deals from start to finish. Because you deserve solutions tailored to fit you.

- · Tax Anticipation / Construction Notes
- · Bond Underwriting Services
- · Lease-Purchase Financing
- QCPUF Bonds



450 Regency Parkway, Suite 400 | Omaha, NE 68114 dadavidson.com | D.A. Davidson & Co. member FINRA and SIPC

... ENERGY PURCHASING

Natural gas prices have been very volatile this winter due to cold weather and a relatively low storage volume carried through the Fall months. Our NJUMP and CJUMP Interlocal gas purchasing program members were well equipped for this situation due to the advance purchase of gas obtained at very favorable prices several times in the past 12 months.

Contact Jim to learn more!

Board Notes is published on a monthly basis as a member service. Advertising is available in every issue. To advertise or become an Affiliate, please contact Matt Belka for further information. Articles or advertising contained herein do not necessarily represent the views or policies of NASB.

Nebraska Association of School Boards 1311 Stockwell Street - Lincoln, NE 68502 Matt Belka, Editor | John Spatz, Publisher

THIS MONTH IN ...



LEADERSHIP INNOVATION VISION ENGAGEMENT

... ALICAP & INSURANCE

ALICAP's January Safety Topic is Basic Classroom Safety.

ALICAP encourages members to consider assigning a SafeSchools online safety training course to the appropriate staff.

Thanks, Megan!

... ADVOCACY & GOVERNMENT RELATIONS

Bills have been introduced. (755 items to be exact) (NASB is following around 100)

Hearings are starting to be scheduled.

Keep up on everything happening through NASB's *Bills* page under the *Government Relations* section of the NASB website, through our quick videos on social media, and through *NASB's Legislative Notes* newsletter.

NASB is here to help you position yourself as the expert in the education of students you share with your Senator(s).

Make sure you are the first call when a bill affecting your shared community is considered. Thanks for sharing your district's story and engaging!

Continue to stay engaged., continue to share your data and your stories!

- Call Colby with any questions! -

#liveNASB

... TECHNOLOGY

Welcome to our new Sparq Meetings subscribers! Mullen Public Schools - Malcolm Public Schools - NRCSA - Saline County

Sparq has released new features including the ability to format the look of the agenda item title text enhancing the look and feel of the minutes and agendas, expanded its Strategic Planning tools, and the ability to track the progress of each individual goal through the Percent Complete field in the Goals section.

DID YOU KNOW?

After your district has settled you can use the Negotiations software to print your teacher contracts.

To find out how your school district can take advantage of Sparq services contact Nicole Kobus at nkobus@nasbonline.org







... BOARD LEADERSHIP

The orientation of newly elected or appointed board members supports the development and effectiveness of the leadership team. NASB developed the orientation process to assist and equip boards and administrators to provide an organized approach. This is an abbreviated checklist the board may wish to use for the first meeting, and we advocate for you to align the discussion to board policy.

(Note: Refer to applicable policy as noted in italics.)

Begin by reviewing:

- Response to community concerns (Chain of Command)
- Conduct during Public Comment in Board Meetings (*Public Comment*)
- Board governance vs. superintendent/ESU Administrator leadership (Superintendent/ESU Administrator Job Description)
- (No) Authority as an individual board member (*Board policies*)
- Protocol and procedures of board meetings (*Board policies*)
- Follow the Nebraska Open Meetings Law (Board policies)
- Purpose and fiduciary responsibility of the board (*student achievement accountability*)

Reference NDE Rules and Regulations, district/ESU protocols and procedures, and board policy

• Methods for monitoring and measuring academic accountability (*student* achievement accountability and accreditation)

Marcia, Kori & Melissa

NASITRAINING, NETWORKING, ENGAGEMENT & EVENTS

LEADERSHIP INNOVATION VISION ENGAGEMENT

Join NASB, as we travel the state for various workshops, meetings and events throughout the year. *To learn more, and register, visit the Events tab of www.NASBonline.org*

http://members.nasbonline.org/index.php/events

106th Legislature, 1st Session began Wednesday, January 9

School Board Member Week | January 27 to February 2







Budget & Finance Workshop | February 13 | La Vista

Budget & Finance Workshop | February 20 | North Platte





To register for an NASB event, click on the 'My Membership' link, then navigate to the 'Events' dropdown and select 'Register'. If you do not have an email and password to log in or have forgotten it, please contact NASB at 800-422-4572 for assistance.

President's Retreat | February 17-18 | Kearney President's Retreat | February 24-25 | Lincoln

NAEP State Convention | March 26-27 | Grand Island

NSBA Annual Conference | March 30 to April 1 | Philadelphia

Spring Legal Workshop | April 16 | Gering
Spring Legal Workshop | April 17 | North Platte
Spring Legal Workshop | April 24 | La Vista

Board Presidents: Check your inbox each month for the monthly 'NASB Update' to include in your meeting agenda.

Please contact mbelka@NASBonline.org with any questions.

YOUR NASB BOARD OF DIRECTORS & STAFF



YOUR NASB LEADERSHIP TEAM



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Stacie Higgins President-Elect Nebraska City



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Region 10 Paul Brune Heartland



Region 15 Barb Svoboda Mullen

Colby Coash



Region 16 Patti Gubbels Norfolk



Region 17 Richard Dohma Ponca

Dan Clarke

Systems Engineer



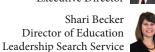
Region 18 Kim Burry Bayard



Region 19 Stacy Jolley Millard

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BUILDING CONTROLS/SERVICES

Control Management Inc. Nathan Haug - 402-571-9454 nathan@cmiomaha.com - www.cmiomaha.com (Building Automation, Security and Energy Optimization for New and Existing Systems)

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LEADERSHIP INNOVATION VISION ENGAGEMENT

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First Nebraska Credit Union Elly Heckel - 402-492-9100 marketing@firstnebraska.org www.firstnebraska.org (Taking care of your financial needs!)

Nebraska Liquid Asset Fund - NLAF Barry Ballou - 402-705-0350 balloub@pfm.com - www.NLAFpool.org (Liquid Asset Fund, financing programs) * GOLD LEVEL AFFILIATE

Union Bank & Trust Health Benefit Solutions
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* Silver Level Affiliate

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Blue Cross Blue Shield of Nebraska Cortney Ray - 402-458-4823 cortney.ray@nebraskablue.com www.nebraskablue.com (Group health insurance) * GOLD LEVEL AFFILIATE

INSURANCE SERVICES

National Insurance Services Steve Ott - 800-627-3660 sott@nisbenefits.com - www.nisbenefits.com (Group LTD, Life, Vision, Special Pay Plans, HRA's)

Public Risk Management Sheri Shonka - 402-884-3751 - 877-649-4612 sheri.shonka@prmne.com - www.alicap.org (ALICAP, Insurance services) * GOLD LEVEL AFFILIATE

LEGAL SERVICES

Mueller Robak, LLC William Mueller - 402-434-3399 mueller@muellerrobak.com - (Lobby firm)

MECHANICAL CONSTRUCTION

Rasmussen Mechanical Services Jennifer Coggins - 712-323-0514 jennifer.coggins@rasmech.com www.rasmech.com (Your Single Source Service Provider)

PLAYGROUND/SCOREBOARDS/ SURFACING

Creative Sites, LLC
Julie Kutilek - 402-614-4606 - 800-266-1250
julie@creativesitesllc.com
(Playground equipment and site furnishings)
* GOLD LEVEL AFFILIATE

Crouch Recreation
Eric Crouch - 402-496-2669
eric@crouchrec.com - www.crouchrec.com
(Playgrounds, Shelters, Scoreboards, Safety
Surfacing & Site Amenities Manufacturers Rep)
* GOLD LEVEL AFFILIATE

SAFETY & SECURITY SERVICES

One Source The Background Check Company
Neal Josten - 800-608-3645 ext. 5600
njosten@onesourcebackground.com
www.onesourcebackground.com
(Employment, Volunteer, Contractor Screening)
* GOLD LEVEL AFFILIATE

VideoTronix Inc.
David Harvey - 402-210-2839
david.harvey@vtisecurity.com
www.vtisecurity.com
(IP Video Surveillance, Networks, Access
Control, Storage)

STUDENT INFORMATION SERVICES

JMC Computer Services
Pail Freid - 651-345-4654
Paul@jmcinc.com - www.jmcinc.com
(Easy ADVISOR reporting and student
information management)
* GOLD LEVEL AFFILIATE

TECHNOLOGY CONSULTING

PRISM advisors
Jason Richards - 402-593-8911
jprichards@prism-advisors.com
www.prism-advisors.com
(PEOPLE, PROCESS & SYSTEMS. IT strategic
planning and project management through RFP
to implementation)
* GOLD LEVEL AFFILIATE

TECHNOLOGY/SOFTWARE

Sparq Data Solutions
Craig Caples - 402-423-4951
ccaples@sparqdata.com
www.sparqdata.com
(Paperless Board Meetings, Teacher
Negotiations, Public Document Management,
Document Imaging & Scanning)
* GOLD LEVEL AFFILIATE

THERAPY SERVICES

Central Nebraska Rehabilitation Services Mary Walsh-Sterup - 308-675-1853 ext. 3222 mary@cnrehab.com - www.cnrehab.com (Providing PT, OT and Speech therapy in the school system)

TRANSPORTATION

Body Worx Inc.
Josh Goodbrake - 308-293-3109
josh.bodyworx@gmail.com
www.bodyworxrepair.com
(Commercial Vehicle Collision Center
Specializing in School Busses
and Motor Coaches)
*Silver Level Affiliate



























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A monthly publication from the Nebraska Association of School Boards

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SCHOOL BOARD MEMBER WEEK IN NEBRASKA

NASB IN D. C. - ADVOCACY, EQUITY & THE HILL

NASB'S ANNUAL MEMBERSHIP DRIVE COMING SOON

A PRODUCTIVE LEADERSHIP TEAM

CREATE A COMPLETE, CUSTOMIZED POLICY MANUAL

TRAINING, NETWORKING, ENGAGEMENT & EVENTS

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... MEMBER ENGAGEMENT

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